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# IN FOCUS THE HR NEWSLETTER

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## DIVERSITY EQUITY AND INCLUSION IN THE SPOTLIGHT

**Compiled by**  
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In a world full of thriving communities, prospering together, and rendering a canvas well painted by not one but by a diverse set of people, the concept of diversity, equity and inclusion has become important in fostering a transcendental society not bound by any factionalism and apocryphal bylaws. Ensuring diversity and equal opportunity for every individual is imperative for any organization for equitable and inclusive work culture. This article aims to delve into the cascading significance of DEI in the modern workplace emphasizing the benefits they bring to an individual or a society as a whole.



### **Understanding Diversity:**

Diversity encapsulates the nuances of humane indifferences, including not only racial but a wider gamut of ethnic, sexual, and socio-economic backgrounds bringing together unique sets of experiences, which at times are pristine, full of new perspective bestowing new talents to the table. Embracing diversity should be one's own decision and not only as a moral imperative because it is a harness of creative talent fostering creativity and problem-solving approach of an individual. The diversity of one's viewpoint often challenges conventional lingo and dated approach hence they should be valued for their fresh insights and unique ideations.

When it comes to decision making and adaptability diverse teams fare much better in the current globalized world removing potential biases and strategizing on the go. A broad spectrum of customers can be served by engaging a diverse team in an organization and is very effective in-service oriented environments. From a social perspective diversity is crucial as it adds to social cohesion, reduces discrimination and personal prejudice along with interconnected sentiments round the globe.

### **Promoting Equity:**

While diversity addresses the presence of different voices, equity focuses on fairness and justice in enthusing a sense of equality and access to opportunities and resources for all. Achieving equity requires acknowledging and rectifying the systemic barriers and biases that prevent certain groups from fully realizing their potential. It basically bridges the gap and gives a level playing field to everyone fair and square. By actively promoting equity, organizations and communities can create an environment where every individual has an equal chance to succeed and contribute their talents, regardless of their background or circumstances. This is how organizations can ensure the inclusiveness of marginalized and underrepresented groups in the ecosystem. By letting their voices be heard, the concept of equity sounds a clarion of hope for those who are left behind.

**The Importance of Inclusion:** Inclusion goes much farther than just recognizing diversity, it involves creating a culture of belongingness and respect. Inclusive environments value and empower individuals, embracing their unique identities and perspectives. When individuals feel included, they are morally bound to actively engage, collaborate, and contribute with their best efforts. Inclusion fosters a sense of psychological and personal safety, which encourages innovation and nurtures a supportive and cohesive community. Since inclusivity is an important consideration for clients, customers, and partners alike, companies must prioritize and demonstrate their commitment publicly as it enhances their reputation and aligns well with their values. We should embrace inclusion in every aspect because it is not only the right thing to do but it also entails countless benefits in terms of team building, organizational well-being, and societal growth.

Diversity, equity, and inclusion in today's globalized world are not mere facades but essential pillars for building a cohesive society. By promoting and nurturing these principles, organizations and communities can unlock the full potential of individuals, foster innovation, and creativity, creating harmony and a prosperous future for all. Embracing diversity, ensuring equity, and fostering inclusion is not only a moral thing to do, but it is also a strategic sigma that leads to tangible benefits for every individual, organization, and society at large. As a community, let us work for a future that values and celebrates these qualities.

## Significance of Diversity, Equity & Inclusion



**Compiled by  
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'Variety is the spice of life'. So, if variety is a synonym for diversity how can we bring diversity in our organization so that it can bring flavours in our world. Organization who understands and incorporate diversity, equity and inclusion perform much better than those companies who don't or doesn't give importance to this concept. Although these three words (DEI) are used together nowadays their meaning differ from one another.

Diversity is having employees from a broad range of backgrounds. But saying this wouldn't suffice or give us a whole picture. Diversity on its own involves any dimension that can differentiate one person or group of people from another person or group of people. The implementation of diversity in the workplace is the process of empowering people to appreciate & respect characteristics of others. In general diversity applies to any feature or concept that can cause division including race, gender, sexual orientation, education, disability, religion, and ethnicity.

Inclusion is not same as diversity. Just for the sake of increasing diversity recruiting people from a wide range of backgrounds will not by itself ensure an increase in level of inclusion. Inclusion requires organizations to actively put practices into place that ensure different groups or individuals are accepted, welcomed, and treated equally. An inclusive environment allows people to learn, to value and embrace differences. Part of that is challenging assumptions & biasness that usually fly under the radar.



***“What many companies have found out is that trying to increase diversity by hiring for diversity at the entry level often backfires, leading to internal strife and high churn rates, as the new employees face incidents that cause them to leave.”- Paulo Gaudino***

The above quote emphasizes the difference between diversity and inclusion very well. You can hire for diversity, but if diverse hires get into organization & find a culture that is not inclusive, they are more likely to struggle or to leave the company.

**“Diversity is being invited to the party; inclusion is being asked to dance.” -Verna Myers**

Good inclusion promotes a sense of belonging & will cause all individuals in your organization to feel valued & respected for being who they are. This often requires a shift in mindset of an organization & a shift in company culture.

Equity: Equity is concerned with promoting fairness and justice by removing systemic obstacles and giving everyone the same opportunity, regardless of their circumstances or background. It acknowledges that various people could need various amounts of support to get the same results. The adoption of guidelines and procedures that level the playing field is an illustration of equality in action within a company. This might entail making accommodations for those with impairments, supporting wage equity, and making sure that all workers have access to tools and chances for development. The difference between equity and equality is small but very important to learn. While equity considers a person's particular circumstances and adjusts treatment accordingly so that the outcome is equal, equality presupposes that all persons should be treated equally.

It's crucial to remember that workplace equity goes beyond income and can include a variety of factors, such as access to resources, chances for career advancement, work-life balance, and decision-making procedures. Organisations may create an atmosphere where all employees have an equal chance to succeed and develop by consistently assessing and eliminating disparities in these areas.

## Why should we adopt DEI?

- **Social Justice and Equality:** DEI aids in resolving structural disparities and advancing social justice. It helps us comprehend both past and present instances of prejudice, exclusion, and discrimination. We may try to remove obstacles and build a more egalitarian society by researching DEI.
- **Globalization & Demographic shifts:** Organisations and societies must adjust to shifting demographics in a world that is becoming more interconnected and diverse. Studying DEI enables efficient cross-cultural communication, collaboration, and understanding by assisting us in understanding various cultures, views, and identities.
- **Success in Business and Organisations:** DEI directly affects business results. Inclusive and diverse workplaces outperform their contemporaries. Organisations can profit from the advantages of varied viewpoints, creativity, innovation, and problem-solving by studying DEI, which will boost performance and competitiveness.
- **Talent Retention and Acquisition:** In the cutthroat job market of today, people look for inclusive workplaces that encourage diversity and offer equal opportunity. Businesses that place a high priority on DEI are more likely to recruit and keep top talent, cultivating a diverse workforce with a range of abilities, viewpoints, and experiences.
- **Relevance to Customers and Market:** Customers anticipate businesses to uphold DEI principles. Organisations can develop goods, services, and marketing strategies that appeal to their target audiences by having a thorough understanding of the various client needs, preferences, and viewpoints. Organisations can improve relationships with customers and gain a competitive advantage by researching DEI.
- **Legal and Compliance Requirements:** Anti-discrimination and equal opportunity legislation are just two examples of the rules and regulations that many nations have in relation to DEI. Understanding and adhering to legal standards, as well as reducing legal risks and fostering an inclusive and fair workplace are all made easier for organisations by studying DEI.
- **Personal and Professional Development:** Studying DEI improves one's capacity for empathy, understanding, and cultural competency. It increases our understanding of various identities, experiences, and social problems. Through personal development, we can not only engage with others more effectively but also traverse a variety of contexts, contribute to inclusive communities, and promote positive change.
- **Dealing with Intersectionality:** DEI acknowledges that people have various social identities and experience overlapping types of privilege or disadvantage. Exploring intersectionality and comprehending how various facets of identity such as race, gender, sexual orientation, ability, and socioeconomic class interact to shape experiences and disparities is made possible by studying DEI.

We can promote inclusive environments, combat preconceptions and biases, and seek to create a society that is fairer and more equitable for everyone, regardless of their history or identity, by studying DEI. For people, groups, and communities wanting to improve the world and benefit from diversity, it is a crucial field of study.



**Compiled by  
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## **Embracing Diversity: The Importance of DEI in Marketing**

Diversity, Equity, and Inclusion (DEI) are paramount in marketing for a multitude of reasons. Firstly, DEI recognizes the rich tapestry of society, and marketing that embraces diversity reflects the reality of the target audience. By representing diverse individuals in their advertisements, companies can ensure that their campaigns resonate with a broader range of consumers.



DEI in marketing fosters a sense of inclusivity and belonging among different communities. When people see themselves represented in advertisements, it enhances their connection with the brand and creates a positive brand image. For example, the "Share a Coke" campaign by Coca-Cola personalized their bottles with a wide range of names from diverse cultures, allowing people to feel seen and included.



Incorporating DEI in marketing can open new markets and increase customer loyalty. By, companies can tap into previously underserved markets. For instance, Procter & Gamble's "My Black is Beautiful" campaign celebrated Black beauty, resonating with a diverse audience, and fostering brand loyalty.

**Companies can effectively use Diversity, Equity, and Inclusion (DEI) in marketing to tackle a wide range of issues. Here are some strategies they can employ:**

- **Addressing Stereotypes:** Companies can challenge stereotypes through their marketing campaigns. By portraying individuals from diverse backgrounds in non-traditional roles or breaking gender norms, they can help break down societal biases and promote inclusivity.
- **Promoting Representation:** Including diverse individuals in marketing materials helps foster representation and allows marginalized communities to see themselves in a positive light. This can contribute to building a more inclusive society and empowering underrepresented groups.
- **Raising Awareness:** Companies can leverage their marketing platforms to raise awareness about social issues and promote conversations around them. By highlighting important topics such as racial inequality, LGBTQ+ rights, or mental health, they can create a positive impact and contribute to positive change.
- **Celebrating Diversity:** Rather than treating diversity as an afterthought, companies can actively celebrate and embrace diversity through their marketing efforts. This can be done by featuring diverse stories, traditions, and cultures, helping to build understanding and appreciation among audiences.
- **Supporting Social Causes:** Companies can align their marketing with social causes related to DEI. By partnering with organizations working towards equality, they can use their platform to amplify the message, drive donations, and create tangible impact.

In conclusion, Diversity, Equity, and Inclusion (DEI) in marketing play a pivotal role in creating a more inclusive and equitable society. By embracing DEI principles, companies can address stereotypes, promote representation, raise awareness about social issues, and celebrate diversity. DEI in marketing goes beyond tokenism; it is about genuinely understanding and reflecting the diverse experiences and perspectives of the target audience.

Through thoughtful storytelling, collaboration with influencers and advocates, and cultural competence, companies can effectively leverage DEI in their marketing strategies. They can amplify underrepresented voices, challenge societal norms, and support social causes, ultimately driving positive change and contributing to a more inclusive culture.

## **Driving Inclusive Excellence with DEI-Infused Lean Six Sigma**



**Compiled by  
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In today's diverse and interconnected world, organizations are recognizing the value of Diversity, Equity, and Inclusion (DEI) in achieving operational excellence and maintaining a healthy work environment. They recognize that by incorporating DEI concepts into Lean Six Sigma practices, they can develop a more inclusive and effective framework for driving operational excellence and encouraging a culture of continuous improvement.

When organizations incorporate DEI concepts into Lean Six Sigma practices, they may reap the benefits of a diverse and inclusive workforce. An inclusive workforce brings together people from various backgrounds, experiences, and viewpoints, resulting in greater creativity, innovation, and problem-solving abilities. It promotes a sense of belonging, employee involvement, and cooperation, all of which are critical for operational improvement programs. When employees feel appreciated and respected, their contentment, trust, and loyalty rise, improving operational performance and customer satisfaction.



Lean Six Sigma, as a process improvement technique, emphasizes data-driven decision-making and continuous improvement. Lean Six Sigma encourages a culture of continuous improvement by utilizing a methodical approach for detecting and resolving operational challenges. It focuses on lowering variation, eliminating waste, and increasing productivity, quality, and customer satisfaction. The incorporation of DEI concepts into Lean Six Sigma enables organizations to address diversity, equality, and inclusion inside their operational processes, resulting in more comprehensive and meaningful solutions.

Organizations may embed DEI concepts across the Lean Six Sigma Define, Measure, Analyse, Improve, and Control (DMAIC) framework to reduce equity gaps and create inclusivity. During the Define phase, they might broaden the project scope by addressing DEI elements and including personnel from various backgrounds and organizational levels to ensure a variety of viewpoints are considered. Demographic factors can be incorporated in data gathering during the Measure phase to monitor disparities and expose potential bias, and diversity metrics can be constructed to measure representation and inclusion.

During the Analyse phase, organizations can investigate process data through diversity, equality, and inclusion lenses. They can undertake root cause analyses to identify systemic or structural restrictions that contribute to process inequities and study how biases may influence decision-making or resource allocation. During the Improve phase, organizations might adjust processes, policies, or practices that address perceived disparities and foster diversity. They may engage different teams to produce new ideas and establish an environment in which employees feel comfortable sharing their views and viewpoints.

During the Control phase, organizations can build methods to monitor the process for inconsistencies or inequalities and regularly examine data to assess the impact of changes on biases. They may hold teams and stakeholders accountable for maintaining an inclusive and equitable process, as well as include DEI considerations in performance assessments and evaluations.

By incorporating DEI principles into the DMAIC framework, organizations demonstrate a purposeful effort and commitment to resolving equality gaps throughout the improvement process. They may affect major change, foster inclusive workplace environments, and produce long-term operational improvements that benefit all stakeholders.

Finally, incorporating DEI concepts into Lean Six Sigma practices provides organizations with a strong tool for fostering inclusive excellence and operational progress. Organizations may harness the synergies between DEI and Lean Six Sigma by recognizing their similar goals and principles. Organizations can unleash the full potential of their workforce, improve customer happiness, and generate sustainable success by building a culture of diversity, equity, and inclusion within Lean Six Sigma projects.



## **Diversity, Equity, and Inclusion Practices in organisations**

**Compiled by**

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Diversity refers to the representation of individuals from different backgrounds, demographics, and perspectives within its workforce. This includes factors such as race, ethnicity, gender, age, sexual orientation, disability, religion, nationality, and socioeconomic status. Embracing diversity in the workplace recognizes and values the unique characteristics and experiences that each employee brings.

### **Practices for diversity in an organization:**

- Diversity recruitment efforts
- Diversity training
- Inclusive workforce development

### **Practices for equity in an organisation:**

- Equal opportunity in hiring, promotions, training, and development programs, to all individuals based on their qualifications and abilities, rather than their demographic or personal characteristics.
- Ensure fair and equitable compensation practices by conducting regular pay audits to identify and address any gender, race, or other biases in compensation. This includes equal pay for equal work, regardless of gender or other protected characteristics.

- Review and revise organizational policies, procedures, and practices to eliminate any biases or discriminatory barriers.
- Provide training and education to employees to increase awareness of unconscious biases and stereotypes that can impact decision-making processes.
- Encourage individuals to challenge their own biases and develop strategies to mitigate them.
- Implement fair and transparent performance evaluation processes that assess employees based on objective criteria and measurable outcomes, rather than subjective judgments.
- Ensure that evaluations are free from biases and promote equal opportunities for advancement.

### **Practices for inclusion in an organization:**

- Establish inclusive policies and practices that promote equal opportunity and fair treatment for all employees.
- Provide diversity and inclusion training to raise awareness, address biases, and promote inclusive behaviours.
- Create employee resource groups or affinity networks that provide support and a sense of community for individuals from diverse backgrounds.
- Foster inclusive leadership by ensuring that leaders actively promote and model inclusive behaviours and create an environment where diverse voices are valued.
- Encourage open and transparent communication, actively seeking and considering diverse perspectives and ideas.
- Regularly assess and measure the organization's inclusivity efforts, using employee feedback and data to identify areas for improvement and track progress.
- By embracing and prioritizing inclusion, organizations can harness the full potential of their diverse workforce, create a positive work environment, and drive long-term success.

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